

# Group Business Outline

Toppan has developed its activities through the integrated strength of the Group in five fields of business: Information & Networks, Living Environment, Electronics, Personal Service, and Next-generation Products. Toppan's business activities in all of these fields have been expanded with printing technology at the core.

## Corporate Profile

### Corporate name

Toppan Printing Co., Ltd.

### Head office

1, Kanda Izumi-cho, Chiyoda-ku,  
Tokyo 101-0024 Japan  
Phone +81-3-3835-5111

### Established

January 17, 1900

### President & CEO

Naoki Adachi

### Number of employees (Nonconsolidated)

11,548 (as of the end of March 2009)

### Number of employees (Consolidated)

47,522 (as of the end of March 2009)

### Capital (Nonconsolidated)

104.9 billion yen

## Group Profile

The Toppan Group comprises Toppan Printing Co., Ltd. and 219 related companies (195 subsidiaries and 24 affiliates) engaged in manifold businesses in three main fields: Information & Networks, Living Environment, and Electronics.

On page 5 you will find an outline of the positioning of Toppan and its related companies in these fields.

(The business divisions in the Business Fields on page 4 are presented under the new corporate structure adopted from April 2009.)

## Business Fields

### Information & Networks

Providing solutions to increase the value of information and effectively deliver information for clients who require smooth communication



● Securities and Cards



● Commercial Printing



● Publications Printing

### Living Environment

Providing customers around the world with products and services optimal for creating fulfilling lifestyles in fields such as medicine, food, and housing



● Packaging



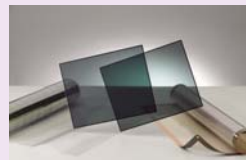
● High-performance Components



● Industrial Materials

### Electronics

Working with leading-edge technologies to provide electronic components with strong potential to be adopted as de facto standards



● For Displays



● For Semiconductors

### Personal Service

Providing customers with Toppan's original brand of innovative information services and devices to enrich the links between people and goods



● Mapion, Internet-based map information service (in Japanese)

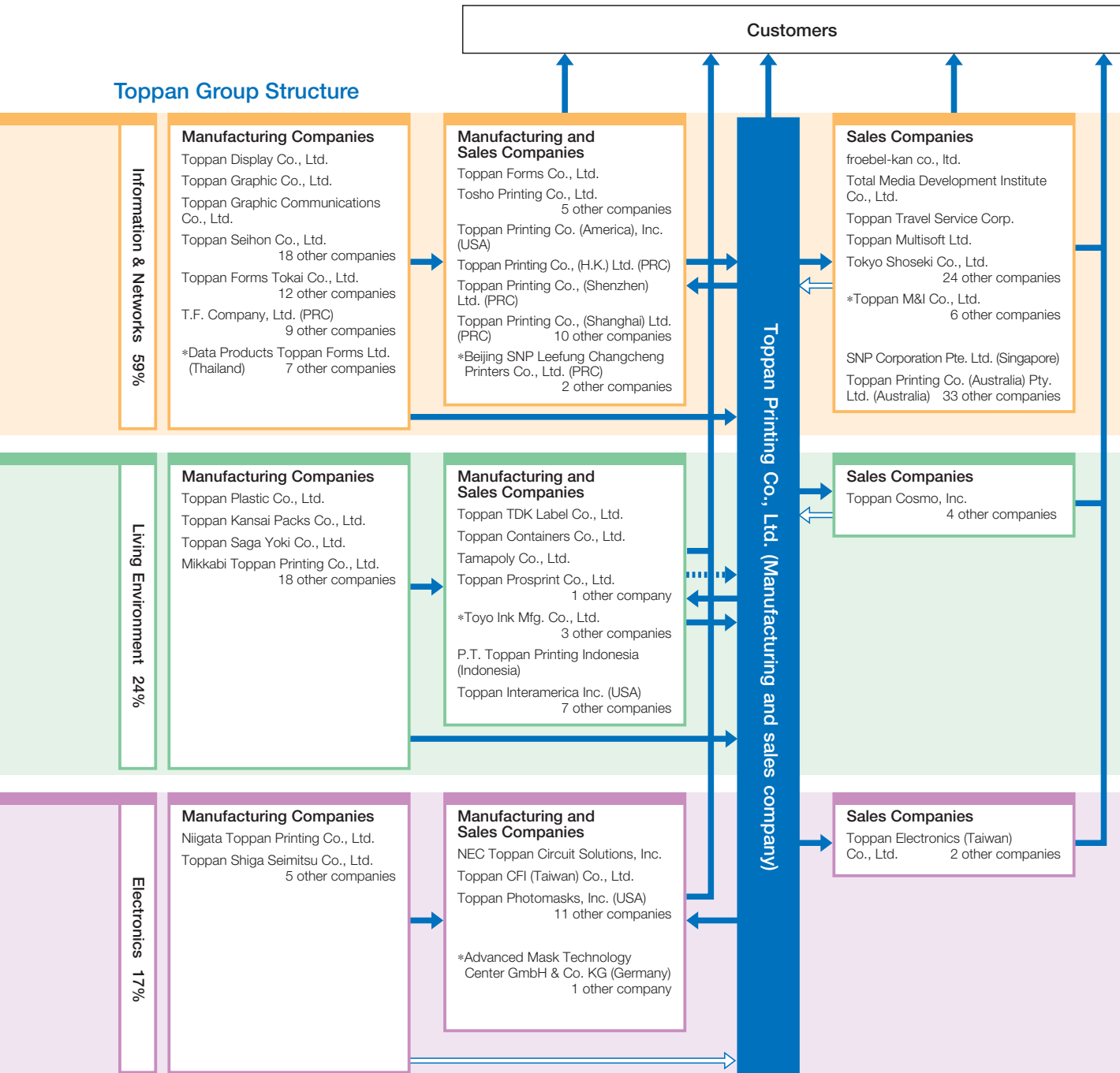
### Next-generation Products

Providing high-performance industrial materials with links to the next generation by developing fields of business with growth potential



● Hydrogen sensor

## Toppan Group Structure

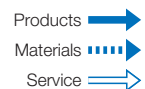


### Notes:

- No symbol: subsidiary—195 companies \*: affiliates—24 companies (as of the end of March 2009)
- Toppan Group's business activities are usually divided into five fields. Here, however, they are divided into three fields based on the current sizes of the businesses and other factors.
- The composition ratios given under each business field are percentages of overall sales contributed. (The Net Sales by Business Field are shown on P. 7.)
- Among Toppan's subsidiaries, Toppan Forms Co., Ltd. and Tosho Printing Co., Ltd. are listed on the first section of the Tokyo Stock Exchange.
- Toppan Printing Co., Ltd. completed the procedures to acquire SNP Corporation Pte. Ltd. of Singapore in September 2008. Toppan Printing's voting interest in SNP Corporation is 100%. Consequently, SNP Corporation Pte. Ltd. became a consolidated subsidiary of Toppan Printing Co., Ltd.
- Toppan operational sites span across 21 countries and regions, including Japan.

### ■Boundary of this Report

- In principle, this report covers the social and environmental activities of Toppan Printing Co., Ltd. and Group entities consolidated for accounting purposes.
- Most of the information on personnel applies to personnel within Toppan Printing Co., Ltd.
- The boundaries of environmental performance data and environmental accounting are presented on P. 52.
- Sixty-two domestic sites and 22 overseas sites are ISO 14001 certified.



## Outline of Consolidated Operating Performance

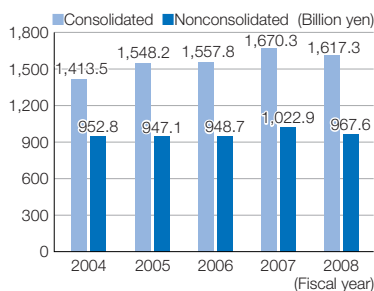
The Japanese economy faced an extremely severe situation in fiscal 2008. The vast slowdown of the world economy originating from the U.S. had an extreme impact on real economic activities in Japan. Corporate profits rapidly shrank, resulting in a spread of production and employment adjustments and a precipitous decline in stock markets. In the printing industry, the prices of paper and raw materials rose markedly as a side effect of the sharply higher prices of crude oil. Toppan and other printing companies were forced to operate in an unforgiving business environment marked by cuts in corporate advertising expenditure, sluggish personal consumption, and significant stagnation in the electronics-related market in the second-half of the fiscal year.

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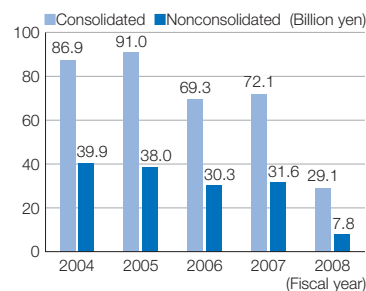
Group has pressed forward full-fledged efforts based on the Corporate Structure and five Business Fields for the 21st century, as defined in *TOPPAN VISION 21*. In the Information & Networks field, the Group has provided market-oriented, high-added-value solutions for a broad range of customers. In the Living Environment field, it has stepped up the development and sales of products responsive to the growing demands for safety and eco-friendliness. In the Electronics field, it has striven to enhance competitiveness through technology development and optimized production site arrangements globally. And in the Information & Networks field, it has integrated its sales departments and worked to reduce costs and improve quality. Yet with the worldwide recession stemming from the subprime loan crisis in the U.S., Toppan's operating performance was hit especially hard in the second-half of the fiscal year.

Consequently, consolidated net sales decreased to 1,617.3 billion yen in fiscal 2008 (a 3.2% decline from the previous year), while consolidated operating income decreased to 29.1 billion yen (a 59.5% decline from the previous year). As a result, Toppan weathered a consolidated net loss of 7.7 billion yen (versus a consolidated net income of 38.5 billion yen in the previous year), principally due to the inclusion of a loss from valuation of marketable securities and investment securities and an impairment loss of long-lived assets due to underperforming operations at Toppan Photomasks, Inc., a company hard hit by the deepening slump in semiconductors.

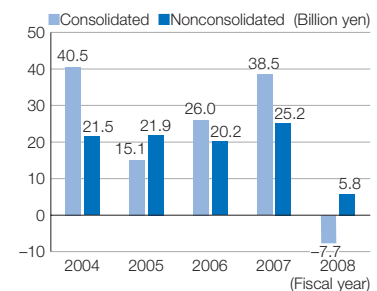
### Net Sales



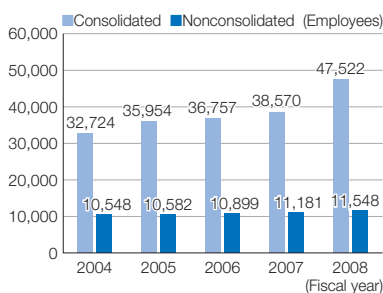
### Operating Income



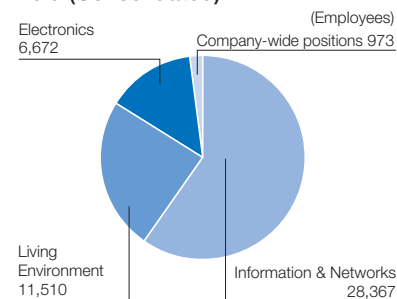
### Net Income or Loss



### Number of Employees



### Number of Employees by Business Field (Consolidated)



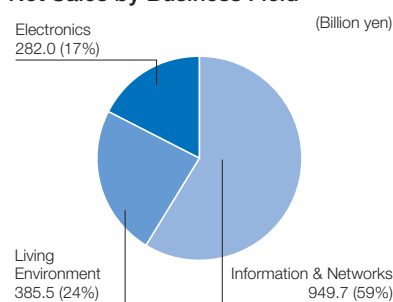
## Key Financial Data (Consolidated)

	Fiscal 2004	Fiscal 2005	Fiscal 2006	Fiscal 2007	Fiscal 2008
Net sales (million yen)	1,413,580	1,548,208	1,557,876	1,670,351	1,617,341
Operating income (million yen)	86,938	91,085	69,376	72,153	29,186
Net income or loss (million yen)	40,574	15,148	26,067	38,523	-7,730
Total assets (million yen)	1,483,477	1,727,636	1,837,719	1,787,408	1,681,745
Net assets (million yen)	768,245	803,678	918,002	940,303	867,738
Interest-bearing debt (million yen)	205,008	304,736	359,631	290,324	343,546
Capital expenditures (million yen)	86,625	119,221	133,722	72,911	92,022
R&D expenses (million yen)	22,255	27,593	29,132	29,732	28,791
Current income taxes (million yen)	22,154	34,073	32,354	16,214	13,291
Share price—high (yen)	1,380	1,648	1,645	1,396	1,230
Share price—low (yen)	1,002	1,050	1,161	965	523
Net income or loss per share (Basic) (yen)	60.09	22.13	39.58	58.63	-11.87
Net income per share (Diluted) (yen)	59.94	22.02	39.40	58.49	—
Shareholders' equity per share (yen)	1,154.21	1,216.04	1,222.27	1,223.41	1,148.00
Dividends per share (yen)	19.00	20.00	20.00	22.00	22.00
Return on assets (ROA; %)	2.8	0.9	1.5	2.1	-0.4
Return on equity (ROE; %)	5.4	1.9	3.2	4.8	-1.0
Cash and cash equivalents at end of period (million yen)	168,804	206,974	240,596	224,315	236,196
Number of employees	32,724	35,954	36,757	38,570	47,522

### Notes:

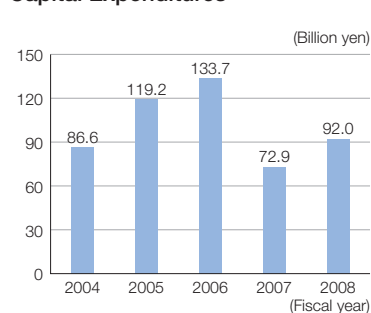
- Net sales do not include consumption taxes.
- The number of employees is the number of employees working at the Company. The number of non-regular employees for fiscal 2008 stood at 6,912 on consolidated basis and 1,270 on a nonconsolidated basis (the average number of employees throughout the fiscal year, including part-time workers but excluding temporary staff).
- The net income per share (diluted) for fiscal 2008 is not included in the above table. This amount turns out to be a net loss per share in spite of the dilutive shares issued.
- Net assets have been calculated based on the "Accounting Standard for the Presentation of Net Assets in the Balance Sheet" and the "Guidance on the Accounting Standard for the Presentation of Net Assets in the Balance Sheet" since fiscal 2006.
- High and low share prices are prices on the first section of the Tokyo Stock Exchange.

## Net Sales by Business Field

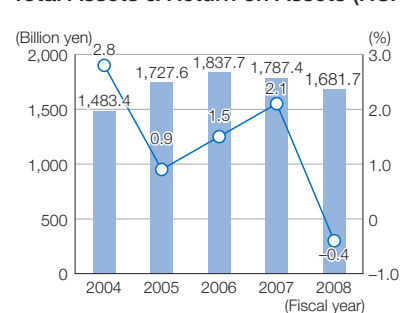


Note: Here, sales are divided into three business fields based on the sizes of the businesses and other factors.

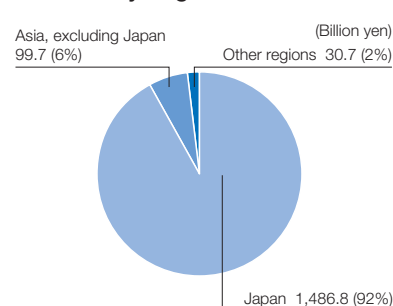
## Capital Expenditures



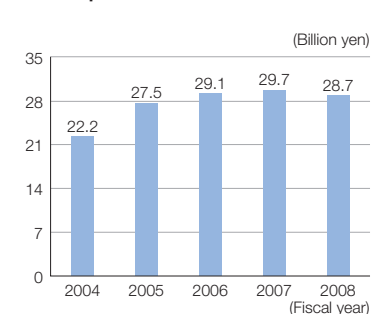
## Total Assets & Return on Assets (ROA)



## Net Sales by Region



## R&D Expenses



## Net Assets & Return on Equity (ROE)

